

GLOBALIZATION



CHALLENGES OF THE VUCA-WORLD

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Volatility

 Fast change without a clear predictable trend or pattern U

Uncertainty

 Frequently disruptive changes; past is not a predictor of the future C

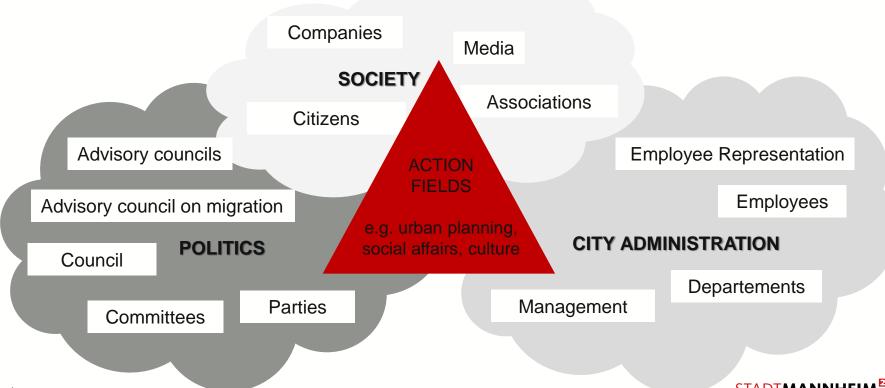
Complexity

 Multiple, interdependent causes 4

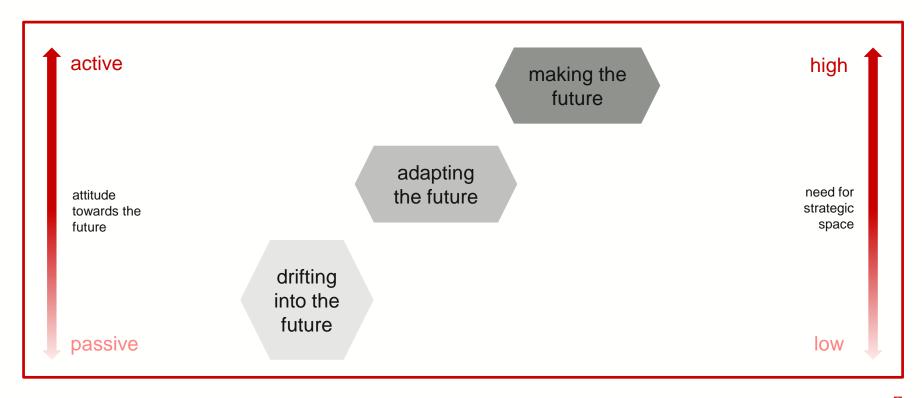
Ambiguity

 Little clarity about what is `real´ or `true´

COMPLEXITY OF MUNICIPAL STRATEGIC PLANNING

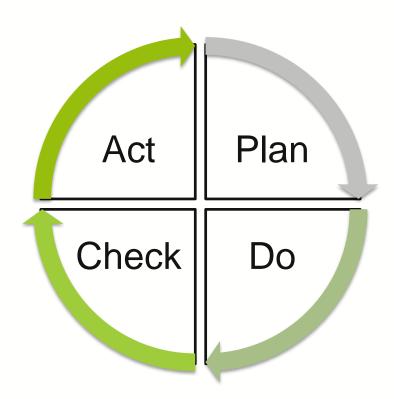


MARKET TAKER OR MARKET MAKER

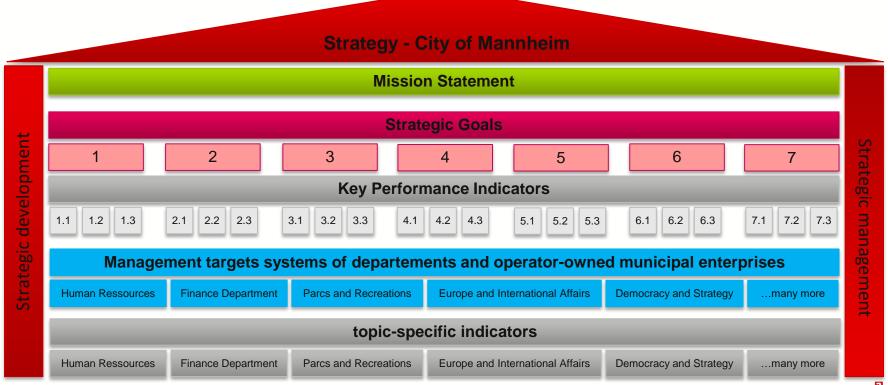




EVALUATION OF ACTION USING PDCA



STRATEGY CITY OF MANNHEIM



EXAMPLES



Ending poverty in all its forms and everywhere.

| Strategic target | Name | Unit of measure | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
|------------------|--|--------------------|------|------|------|------|------|------|
| 1 | Guaranteed minimum rate | Percent | 9.9 | 10.0 | 10.3 | 10.8 | 11.0 | 10.9 |
| 1 | SGB II rate of people unfit for work and claiming benefit under 15 years | Percent | 17.7 | 18 | 19.1 | 20.8 | 20.8 | 20.6 |

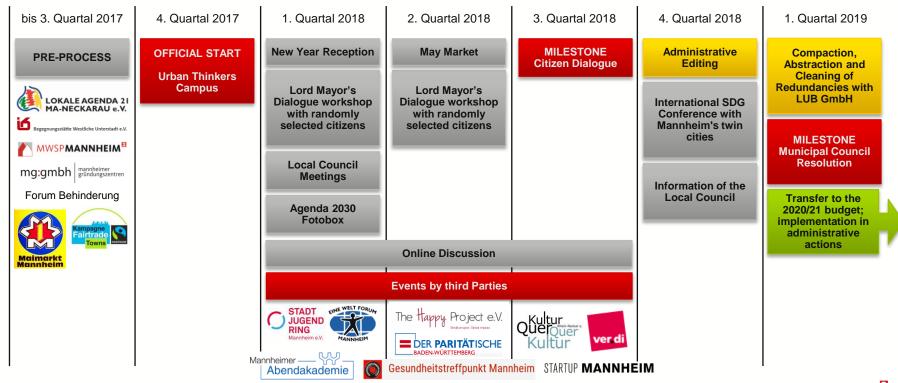


Guaranteeing inclusive, fair and high-quality education and promoting opportunities for lifelong learning for all.

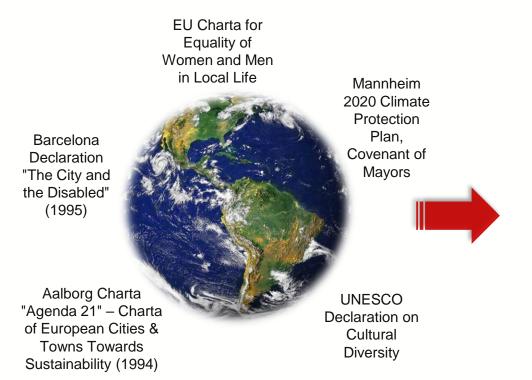
| Strategic target | Name | Unit of measure | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
|------------------|--|--------------------|--------|--------|--------|--------|--------|------|
| 1 | Number of students at Mannheim higher education facilities | Students | 25,115 | 27,207 | 28,014 | 28,648 | 28,786 | |
| 1 | Number of all-day nursery places | Percent | 38.2 | 38.9 | 43.7 | 46.7 | 49.7 | 51.7 |
| 1 | Number of children without speech difficulties at start of schooling | Percent | 79.8 | 79.7 | 83.1 | 81.8 | 80.8 | 81.3 |
| 1 | School child daycare rate | Percent | 47.1 | 49.0 | 55.3 | 58.9 | 61.0 | 61.7 |
| 1 | Advanced secondary school transition rate | Percent | 46 | 47.5 | 49.7 | 49.4 | 51.15 | 48.1 |



SCHEDULE



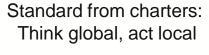
FROM GLOBAL TO LOCAL





CHARTA MANAGEMENT: SUSTAINABILITY MONITORING AT A COMMUNITY LEVEL

Measurable successes and sustainability, recognition where appropriate







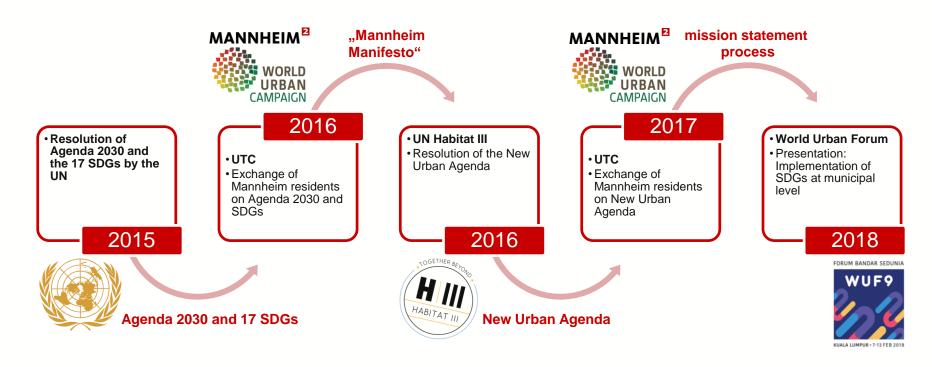
Interfaces and cross-departmental cooperations

Inclusion in strategic objectives and specific expertise





INTERTWINING GLOBAL AND LOCAL PROCESSES



SUSTAINABLE GALS DEVELOPMENT GALS





































THREE LEVELS OF EFFECTS OF THE SDGS



C. MEASURES OF THE LOCAL AUTHORITY WITH LOCAL EFFECTS

- financial support of jobs
- local labor market program
- education help

B. MEASURES OF THE LOCAL AUTHORITY WITH INDIRECT GLOBAL EFFECTS

- procurement procedure
- fair trade
- ILO-working standards

A. MEASURES OF THE LOCAL AUTHORITY WITH DIRECT GLOBAL EFFECTS

bilateral development projects (for example Kilis City)

ROLE MODEL "MANNHEIM 2030" AND AGENDA 2030

































Overall strategy

Top indicators

Departmental target systems

Performance indicators

Impact indicators

Comparing Mannheim with Agenda 2030

SDGs

Global indicators

National sustainability strategy

National indicators

State sustainability strategies

Local indicators

Local council sustainability strategies

Local indicators

objective: Mission Statement and **Indicator Set** Mannheim 2030

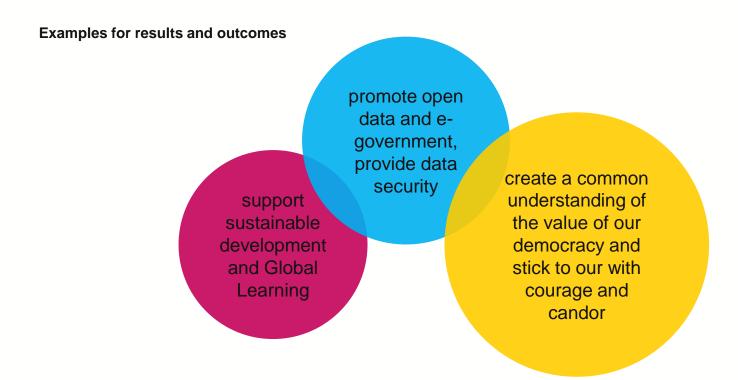


budgeting





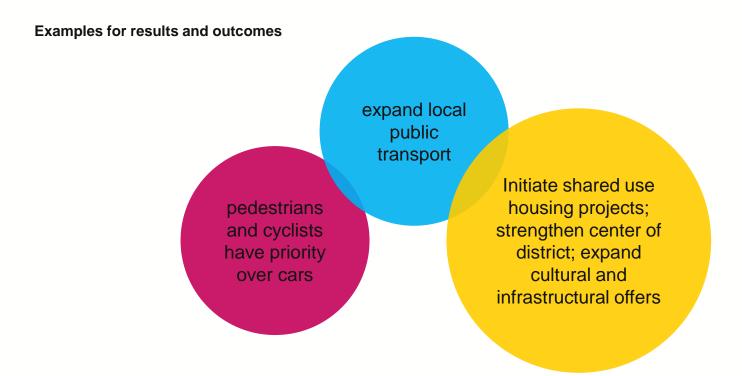
URBAN THINKERS CAMPUS





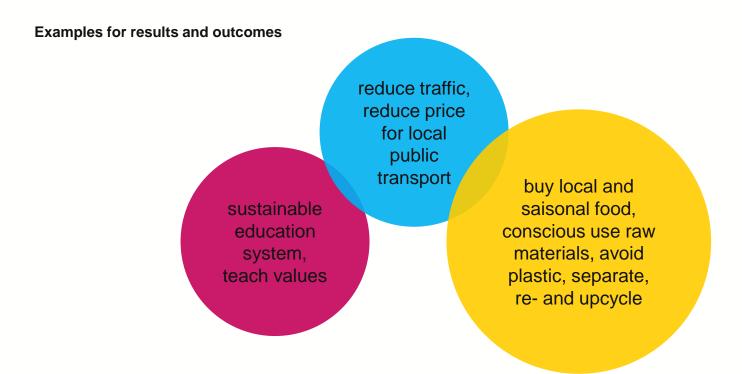


DIALOGUE WORKSHOP WITH THE LORD MAYOR OF MANNHEIM



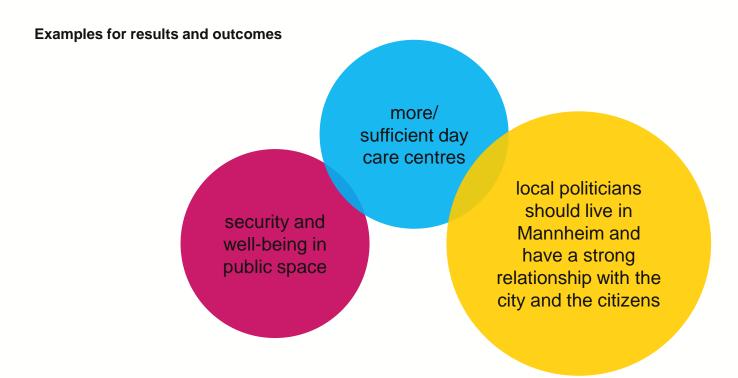


CONCLAVE OF THE LOCAL COUNCILS



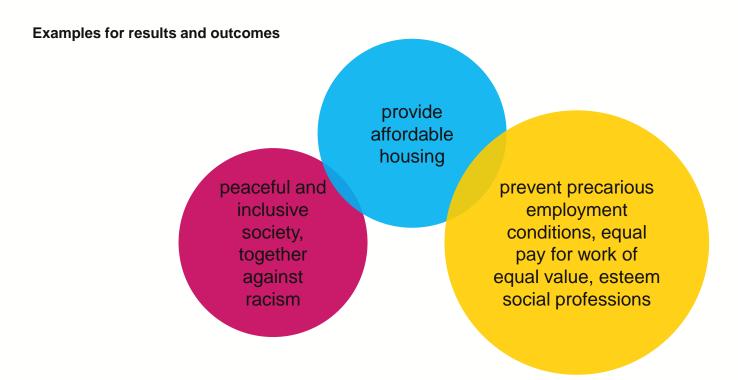


MAY MARKET



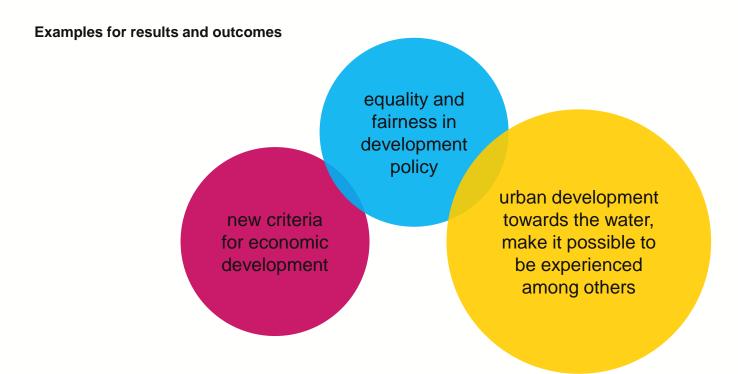


EVENTS BY THIRD PARTIES





DIALOG WITH CITIZENS







INTERNATIONAL SDG CONFERENCE



חיבה







